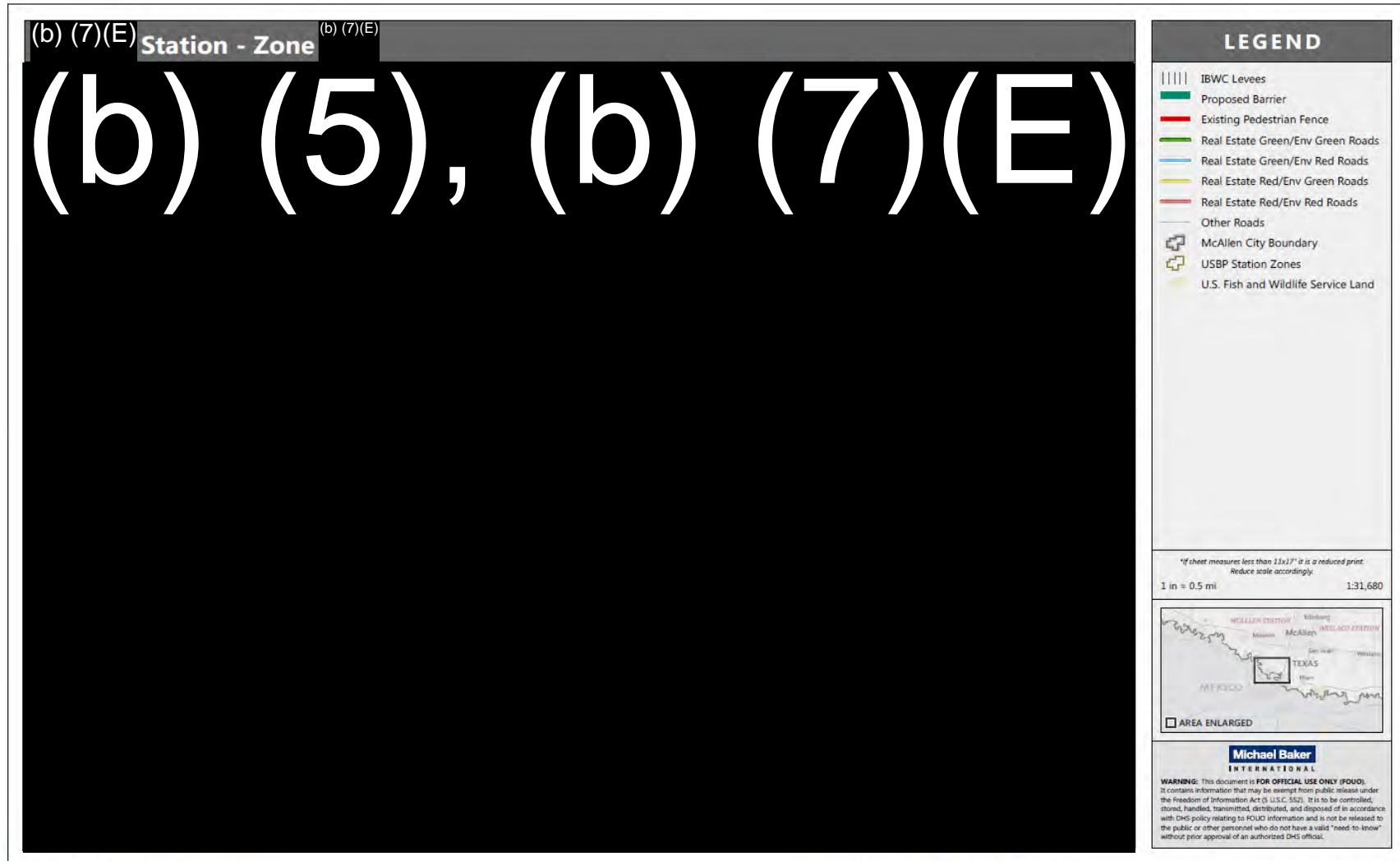


# RGV Border Wall System Locations



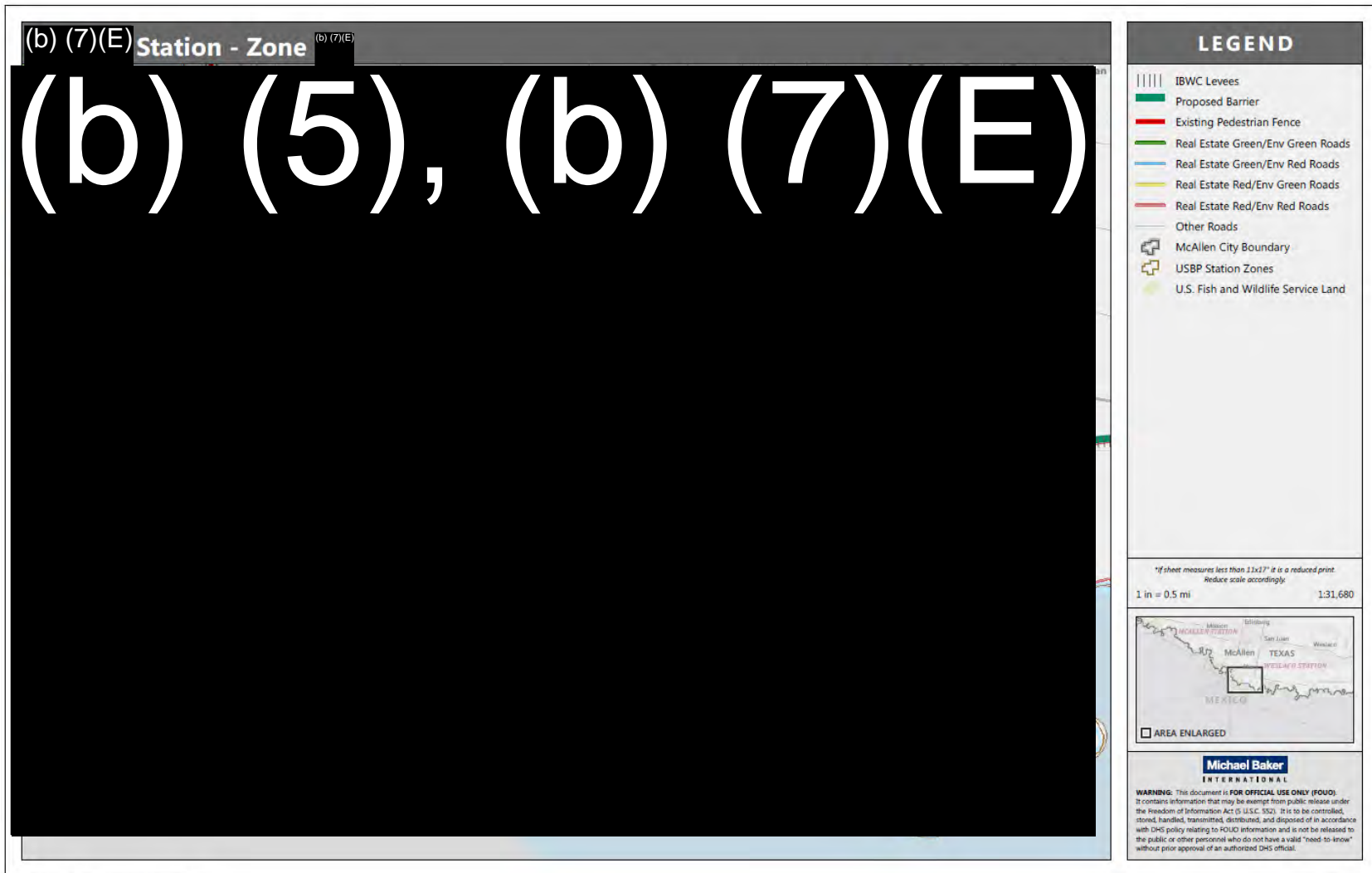
Map Request 394 - FY17 Proposed Barrier RGV

April 17, 2017



**U.S. Customs and  
 Border Protection**

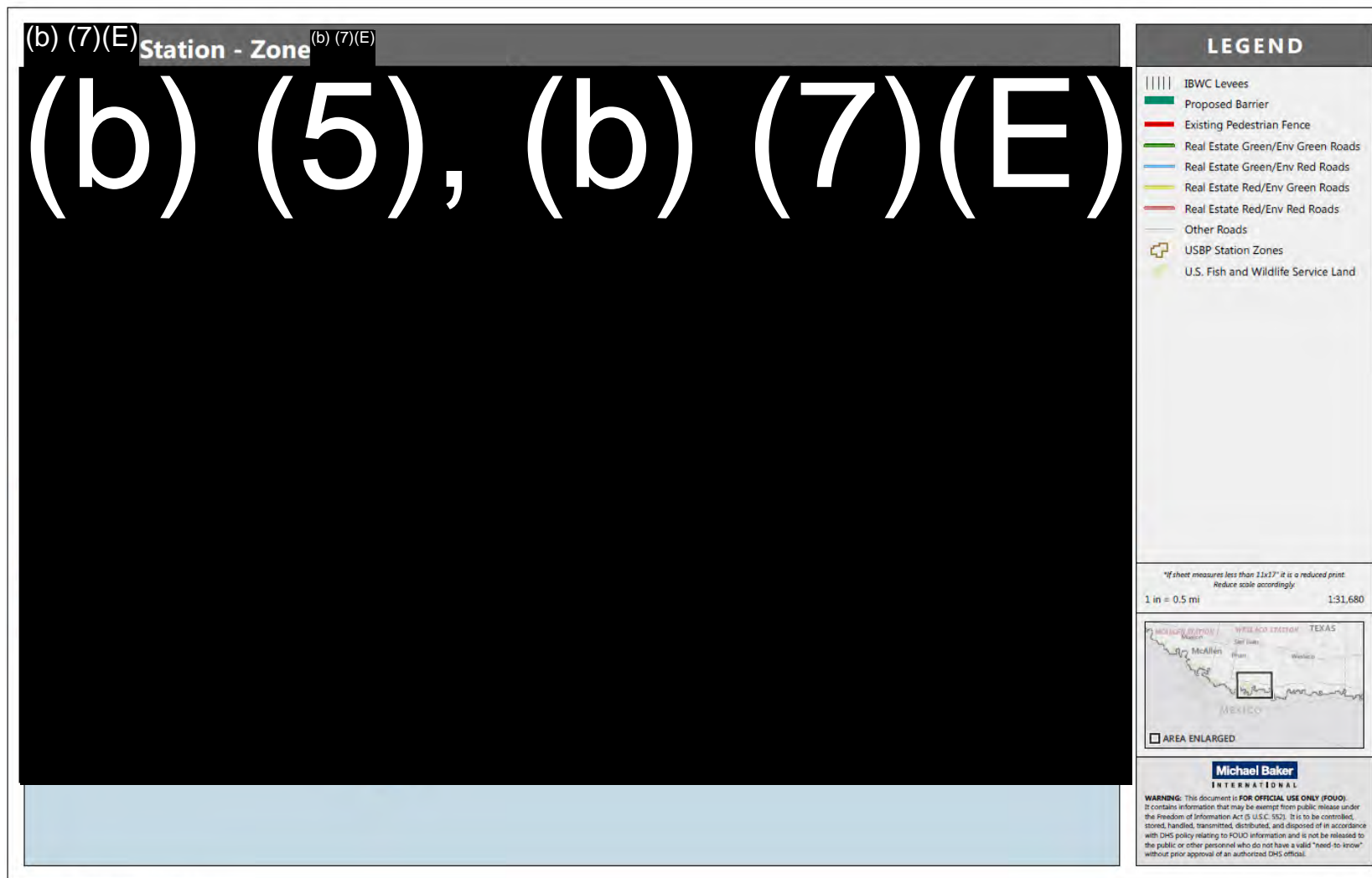
# RGV Border Wall System Locations



Map Request 394 - FY17 Proposed Barrier RGV  
**U.S. Customs and Border Protection**

April 17, 2017

# RGV Border Wall System Initial Construction Location



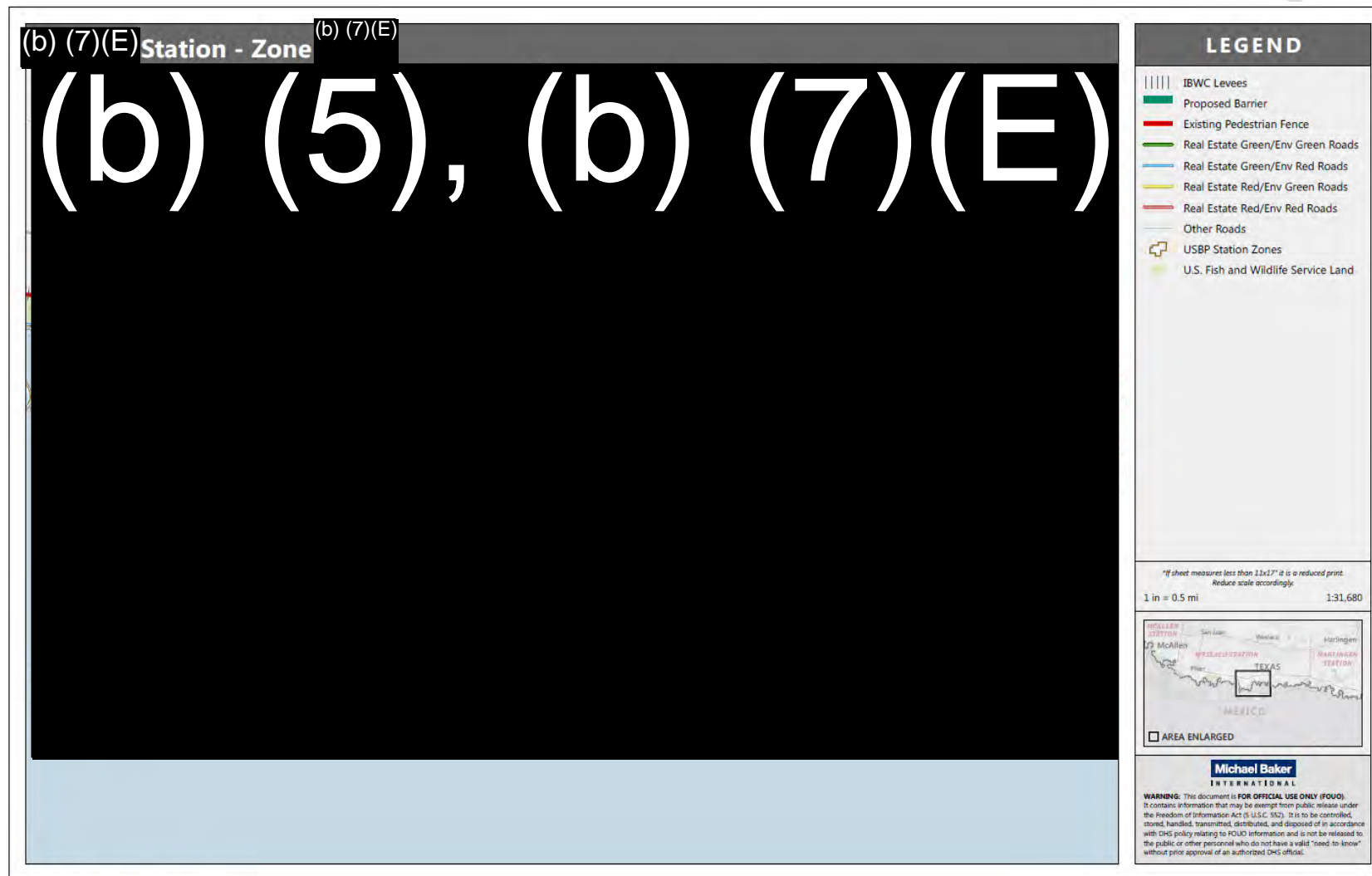
Map Request 394 - FY17 Proposed Barrier RGV

April 17, 2017



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Border Protection

# RGV Border Wall System Locations



Map Request 394 - FY17 Proposed Barrier RGV

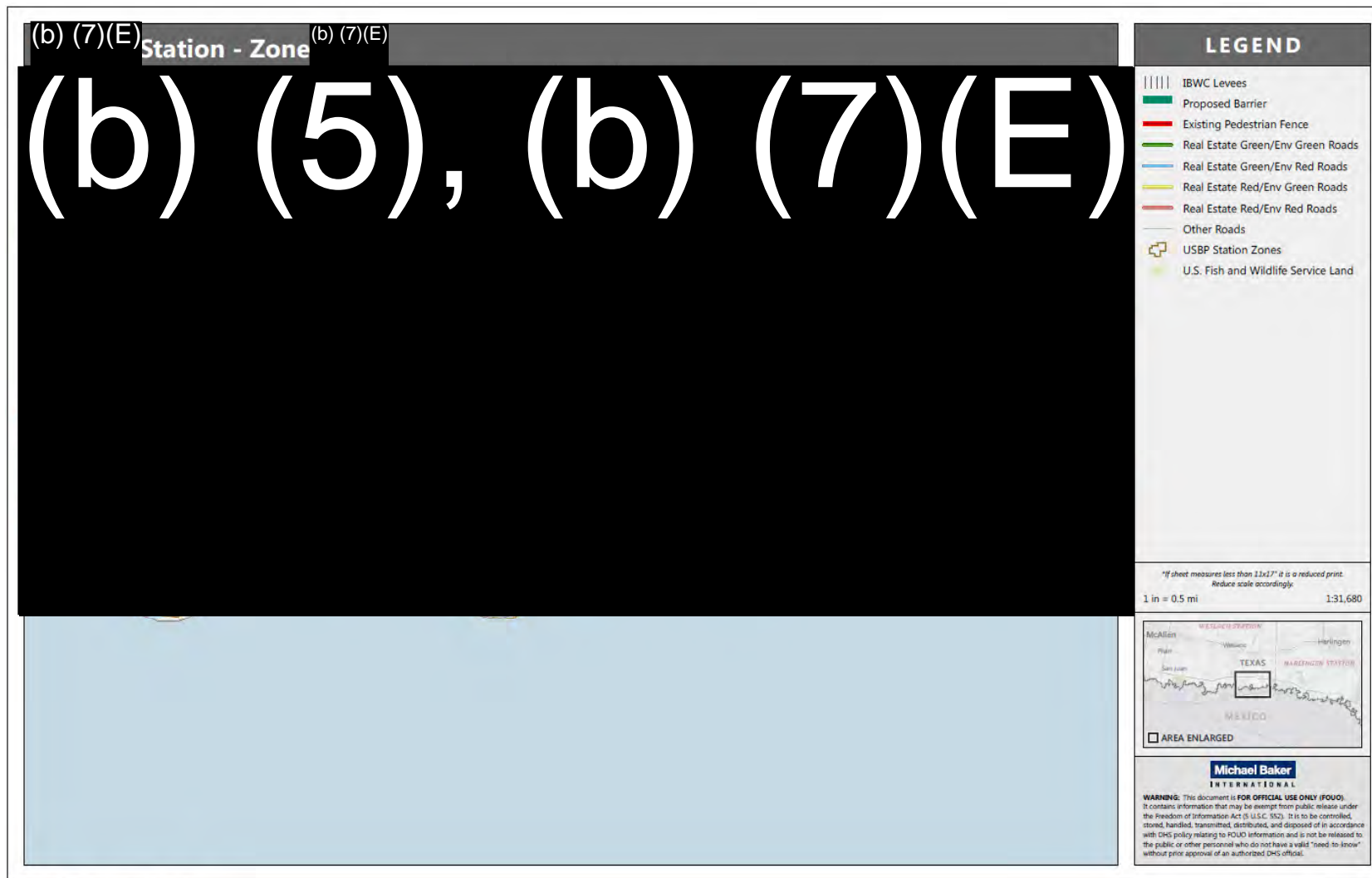
April 17, 2017



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# RGV Border Wall System Locations



Map Request 394 - FY17 Proposed Barrier RGV  
**U.S. Customs and Border Protection**

April 17, 2017

# RGV Border Wall System Project Coordination



U.S. Customs and  
Border Protection

# RGV Border Wall System Project Coordination

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## ☐ Project Coordination Process

## ☐ Current Efforts

## ☐ Benefits of Border Wall System

## ☐ Communications Path Forward

- BPAM PMO points of contact (POC)
- USBP RGV Sector POCs
- DOI POCs
- USFWS POCs
- Program & project execution communications process
- Communication with other DHS & CBP components (Science & Technology Directorate, etc.)
- External requests for information (media, FOIA, Congress, etc.) process



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# Environmental Impact



**Debris and damage found in Los Velas  
Refuge near Hidalgo, TX due to cross-  
border activity**



**U.S. Customs and  
Border Protection**

## Follow-Up Questions



U.S. Customs and  
Border Protection



U.S. Customs and  
Border Protection



**U.S. Customs and Border Protection (CBP)  
U.S. Fish and Wildlife Service (USFWS)  
Rio Grande Valley (RGV) Border Wall System/Enforcement Zone Project**

**Thursday, April 27, 2017  
10:00 AM (Central) – 11:30 AM (Central)**

**Santa Ana National Wildlife Refuge  
3325 Green Jay, Alamo, TX 78516**

**AGENDA:**

- 9:45** **DOI Starts Conference Line**
- **(b) (7)(E)** Conference code: **(b) (7)(E)**
- 10:00 – 10:15** **CBP: Border Wall System Program Background**
- Executive Order
  - U.S. Border Patrol (USBP) RGV FY17
- 10:15 – 10:30** **CBP: Border Wall System Project Overview**
- Location, Scope, & Anticipated Schedule
  - Planning Activities (Real Estate/Records Property Research)
- 10:30 – 11:00** **CBP & USFWS: Project Coordination**
- Recap of Meeting with DOI
  - Project Coordination Process
  - Current Coordination Efforts
  - Benefits of Border Wall System
  - Communications Path Forward
- 11:00 – 11:15** **USFWS Questions & Concerns**
- 11:15 – 11:30** **CBP: Action Items & Next Steps**





U.S. Customs and  
Border Protection



**CBP Attendees:**

- (b)(6);(b)(7)(C) Director, Border Patrol & Air and Marine Program Management Office (BPAM PMO)
- (b)(6);(b)(7)(C) Environmental Branch Chief, BPAM PMO
- (b)(6);(b)(7)(C) Division Chief, RGV Sector, USBP
- (b)(6);(b)(7)(C) Communications Director, RGV Sector, USBP

**DOI Attendees:**

- (b) (6) Refuge Manager
- (b) (6) , USFWS

**IBWC Attendees:**

- (b) (6) Area Operations Manager
- (b) (6) Assistant Area Operations Manager



U.S. Customs and  
Border Protection



**U.S. Customs and Border Protection (CBP) &  
Department of Interior (DOI)  
Rio Grande Valley (RGV) Border Wall System/Enforcement Zone Project**

**Wednesday, April 26, 2017  
10:00 AM – 11:30 AM**

**DOI Headquarters, Washington, DC  
1849 C Street NW, Room 5112**

**AGENDA:**

- |                      |   |
|----------------------|---|
| <b>9:45 – 10:00</b>  | <b>DOI Starts Conference Line</b> <ul style="list-style-type: none"><li>• <b>(b) (7)(E)</b> Conference code: <b>(b) (7)(E)</b></li></ul>  |
| <b>10:00 – 10:15</b> | <b>CBP: Border Wall System Program Background</b> <ul style="list-style-type: none"><li>• Executive Order</li><li>• U.S. Border Patrol (USBP) RGV FY17</li></ul>  |
| <b>10:15 – 10:30</b> | <b>CBP: Border Wall System Project Overview</b> <ul style="list-style-type: none"><li>• Location, Scope, &amp; Anticipated Schedule</li><li>• Planning Activities (Real Estate/Records Property Research)</li></ul>                             |
| <b>10:30 – 11:00</b> | <b>CBP &amp; DOI: Project Coordination</b> <ul style="list-style-type: none"><li>• Project Coordination Process</li><li>• Current Coordination Efforts</li><li>• Benefits of Border Wall System</li><li>• Communications Path Forward</li></ul> |
| <b>11:00 – 11:15</b> | <b>DOI Questions &amp; Concerns</b>   |
| <b>11:15 – 11:30</b> | <b>CBP: Action Items &amp; Next Steps</b>   |



U.S. Customs and  
Border Protection



**CBP Attendees:**

- (b)(6);(b)(7)(C) Director, Border Patrol & Air and Marine Program Management Office (BPAM PMO)
- (b)(6);(b)(7)(C) Environmental Branch Chief, BPAM PMO
- (b)(6);(b)(7)(C) Office of Chief Counsel (OCC)
- Chief (b)(6);(b)(7)(C) USBP
- (b)(6);(b)(7)(C) USBP

**DOI Attendees:**

## Environmental Stewards

- CBP complies with the appropriate laws and regulations to construct, operate, and maintain tactical infrastructure along the Southwest Border in an environmentally responsible manner.
- Where the Secretary utilizes the waiver authority, CBP does not compromise its commitment to responsible environmental stewardship, or its commitment to solicit and respond to the needs of Federal, State, local, and Native American government, and local residents.
  - In the event of a waiver, CBP is committed to informing and engaging State, local, and Native American governments, other agencies of the Federal government, NGOs, and local residents to carefully identify natural, biological and cultural resources potentially affected by construction of border barriers.
- The preservation of our valuable natural resources is of great importance to DHS, and we are fully engaged in efforts that consider the environment as we work to secure our Nation's borders.

## Planning

- Without funding for this project, construction will not commence.
- During initial planning, potential environmental impacts will be considered as fence styles and locations are altered where possible to minimize any impacts.

- (b) (5)
- 

- Evaluation of the actual impacts from TI construction (versus anticipated impacts identified in the ESPs) will be completed.
- Comprehensive Biological Resources Plans (BRPs) to evaluate potential impacts on natural resources and endangered species in coordination with USFWS will be incorporated into the ESPs.
- Comprehensive Best Management Practices (BMPs) coordinated with the USFWS and other Federal, State, local and tribal organizations. The BMPs will be included in the construction contracts to avoid or minimize adverse impacts.
- Environmental awareness training to construction crews prior to construction, including natural and cultural resources.
- Environmental monitoring during construction to track and record implementation of BMPs, report any issues that could pose an environmental risk, recommend corrective actions, and manage any wildlife encountered during construction.

### **How Did CBP Determine the Priority Locations for Fence Construction?**

- RGV Sector is a top priority for USBP Operational requirements. These specific locations have been determined due to:
  - Levee/Flood Protection
  - Preventing damage to Refuge
  - Operational impact/USBP Requirements

### **How Much Land Does CBP Intend to Impact from the Border Wall System in RGV?**

- Phase I
  - A preliminary design of this area is yet to be determined. Therefore it is premature to identify how much land would be impacted.

### **What are the Benefits to Construction in the Refuge?**

As we have seen in other areas of the border, infrastructure and improved enforcement has the potential to;

- Minimize debris
- Minimize vegetation impacts (unplanned trails)
- Minimize fires

### **How Does CBP Intend to Mitigate for Its Impacts to Refuge Land in RGV?**

- The preservation of our valuable natural resources is of great importance to DHS/CBP, and we will be fully engaged in efforts that consider the environment as we work to secure our Nation's borders.
- In the past, CBP has coordinated with Federal and State agencies, as well as the public, to ensure potential environmental impacts were identified and thoroughly evaluated for each project. In addition, CBP conducted extensive consultations with resource agencies and local stakeholders which resulted in numerous changes to the tactical infrastructure alignment, location of access roads, placement of staging areas, and fence design, in order to minimize potential environmental impacts.
- CBP will stay consistent with previous actions and identify resources and potential impacts, utilize mitigation strategies and BMPs, and perform stakeholder outreach.

### **Will Mitigation Efforts be Funded?**

- (b) (5)
- 

### **How Will the Border Wall Affect the Day to Day Operations of the Refuge?**

- In 2012 there were no predicted or actual impacts on threatened or endangered species of their habitat in RGV Sector.
- Access points to the refuge will remain unchanged. (b) (7)(E)
- (b) (7)(E)
- Minimal impact to the view.

## What are the Best Management Practices?

- Erosion Control
  - Minimize sedimentation into creeks and rivers and disturbed areas,
  - Revegetate construction/staging areas
  - Stormwater Pollution Prevention Plan
  - Contained Concrete Wash
- Trash Disposal
- Dust Control
- Clearly identified work and parking areas
- Safe driving zones
- Proper storage of chemicals

## Memorandum of Agreement

- It is CBP's desire to implement a new or revised version (b) (5)

## Land Acquisition

- (b) (5)



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(b) (5)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Thursday, 04/20/17 - IBWC Meeting - FINAL MATERIALS  
**Date:** Wednesday, April 19, 2017 10:08:14 AM  
**Attachments:** [CBP & IBWC Meeting Agenda FINAL 042017.doc](#)  
[CBP-IBWC Border Wall System Brief FINAL.ppt](#)  
[MR 394 FY 17 in RGV v6.pdf](#)  
**Importance:** High

---

(b) (6), (b) (7) & Team –

Attached are the final materials for the IBWC meeting tomorrow. I will send the agenda (minor tweaks) to Mr. (b) (6), (b) (7) but will NOT send the presentation or maps. My understanding is that they will be displayed via projector.

Big thank you to everyone for the help with this!

Thanks,

(b) (6),

(b) (6), (b) (7)(C), BPAM Communications

Kearns & West supporting  
OFAM/FM&E/BPAM

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: Thursday, 04/20/17 - IBWC Meeting - FINAL MATERIALS  
**Date:** Wednesday, April 19, 2017 10:11:39 AM  
**Attachments:** [CBP & IBWC Meeting Agenda FINAL 042017.doc](#)  
[CBP-IBWC Border Wall System Brief FINAL.ppt](#)  
[MR 394 FY 17 in RGV v6.pdf](#)  
**Importance:** High

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FYI

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, April 19, 2017 8:08 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
**Subject:** Thursday, 04/20/17 - IBWC Meeting - FINAL MATERIALS  
**Importance:** High

(b) (6), (b) (7) & Team –

Attached are the final materials for the IBWC meeting tomorrow. I will send the agenda (minor tweaks) to Mr. (b) (6), (b) (7) but will NOT send the presentation or maps. My understanding is that they will be displayed via projector.

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(b) (6),  
(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), BPAM Communications

Kearns & West supporting  
OFAM/FM&E/BPAM

(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)



**U.S. Customs and  
Border Protection**



**U.S. Customs and Border Protection (CBP) &  
U.S. International Boundary and Water Commission (IBWC)  
Rio Grande Valley (RGV) Border Wall System/Enforcement Zone Project**

**Thursday, April 20, 2017**

**9:00 AM – 11:00 AM**

**IBWC Headquarter: 4171 N. Mesa St., El Paso, TX 79902**

**AGENDA:**

- |                      |   |
|----------------------|---|
| <b>8:45 – 9:00</b>   | <b>IBWC Starts Conference Line</b> <ul style="list-style-type: none"><li>• <b>(b) (7)(E)</b> Conference code: <b>(b) (7)(E)</b></li></ul>   |
| <b>9:00 – 9:15</b>   | <b>CBP: Border Wall System Program Background</b> <ul style="list-style-type: none"><li>• Executive Order</li><li>• U.S. Border Patrol (USBP) RGV FY17</li></ul>  |
| <b>9:15 – 9:45</b>   | <b>CBP: Border Wall System Project Overview</b> <ul style="list-style-type: none"><li>• Location, Scope, &amp; Anticipated Schedule</li><li>• Planning Activities (Real Estate/Records Property Research)</li></ul>                           |
| <b>9:45 – 10:15</b>  | <b>CBP, IBWC, &amp; USACE: Project Coordination</b> <ul style="list-style-type: none"><li>• Floodplain Issues</li><li>• Update Memorandum of Agreement</li><li>• Roles &amp; Responsibilities</li><li>• Communications Path Forward</li></ul> |
| <b>10:15 – 10:45</b> | <b>IBWC Questions &amp; Concerns</b>  |
| <b>10:45 – 11:00</b> | <b>CBP: Action Items &amp; Next Steps</b>   |



U.S. Customs and  
Border Protection



**CBP Attendees:**

- (b)(6);(b)(7)(C) Director, Border Patrol & Air and Marine Program Management Office (BPAM PMO)
- (b)(6);(b)(7)(C) Chief Engineer, BPAM PMO
- (b)(6);(b)(7)(C) USBP RGV Sector

**U.S. Army Corps of Engineers (USACE) Attendees:**

- (b) (6) Director, Regional Planning and Environmental Center
- (b) (6) Executive Liaison

**IBWC Attendees:**

- (b) (6), Chief, Environmental Management Division
- (b) (6), Lead Hydraulic Engineer, Engineering Services Division
- (b) (6), Chief, Construction within the Engineering Services Division
- (b) (6), Realty Specialist
- (b) (6), Chief, Security and Safety Division
- (b) (6), Chief, Operations & Maintenance
- (b) (6), Chief, Legal
- (b) (6), Supervisory Civil Engineer, Engineering Services Division
- (b) (6), Chief, Boundary & Realty

# CBP Enterprise Services

## Office of Facilities and Asset Management

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### Rio Grande Valley (RGV) Border Wall System

Border Patrol and Air & Marine Program Management Office

April 20, 2017



U.S. Customs and  
Border Protection





# RGV Border Wall System Program



**U.S. Customs and  
Border Protection**

# RGV Border Wall System Program Background



In response to *Executive Order (EO) 13767: Border Security and Immigration Enforcement Improvements*, U.S. Customs and Border Protection (CBP) is beginning the process to acquire land and conduct environmental consultation activities for the construction of the border wall/enforcement zone.

## Program Justification: EO – Sections 2 & 4

- *Sec. 2. Policy. It is the policy of the executive branch to:*
  - (a) secure the southern border of the United States through the immediate construction of a physical wall on the southern border, monitored and supported by adequate personnel so as to prevent illegal immigration, drug and human trafficking, and acts of terrorism;*
- *Sec. 4. Physical Security of the Southern Border of the United States. The Secretary shall immediately take the following steps to obtain complete operational control, as determined by the Secretary, of the southern border:*
  - (a) In accordance with existing law, including the Secure Fence Act and IIRIRA, take all appropriate steps to immediately plan, design, and construct a physical wall along the southern border, using appropriate materials and technology to most effectively achieve complete operational control of the southern border;*
  - (b) Identify and, to the extent permitted by law, allocate all sources of Federal funds for the planning, designing, and constructing of a physical wall along the southern border;*
  - (c) Project and develop long-term funding requirements for the wall, including preparing Congressional budget requests for the current and upcoming fiscal years;*



**U.S. Customs and  
Border Protection**

# RGV Border Wall System Program Background



- ☐ WHO? CBP (Border Patrol and Air & Marine Program Management Office – BPAM PMO), U.S. Border Patrol (USBP), and U.S. Army Corps of Engineers (USACE)
  
- ☐ WHAT? Construct approximately **(b) (7)(E)** of border/levee wall system in the USBP Rio Grande Valley (RGV) Sector  
  
***What is a border/levee wall system?** A border wall system is a comprehensive solution that includes a combination of various types of infrastructure such as wall, fence, lighting, **(b) (7)(E)** and other related technology, and all-weather roads, which provide persistent impedance and facilitate the deterrence and prevention of successful entries.*
  
- ☐ WHERE? **(b) (7)(E)** of levee wall within the McAllen Border Patrol Station (BPS) and Weslaco BPS areas of responsibilities (AOR) and **(b) (7)(E)** of border barrier within the Rio Grande City BPS AOR
  
- ☐ WHEN? Contract awards starting in **FY2017**
  
- ☐ WHY? President's Executive Order and at the direction of the Department of Homeland Security (DHS) Secretary John Kelly



# RGV Border Wall System Project



U.S. Customs and  
Border Protection

# RGV Border Wall System Project Overview

## Initial RGV Border Wall System/Enforcement Zone Project

- ❑ The first construction project is approximately (b) (7)(E) of levee wall and border enforcement zone within the Weslaco BPS AOR.
- ❑ The project alignment will be on the south toe of the north U.S. International Boundary Water Commission (IBWC) levee along maintenance road.
- ❑ The project is to be a hybrid design bid build and design build construction project under the USACE's existing unrestricted horizontal Multiple Award Task Order Contract (MATOC).

## Approach:

- ❑ CBP anticipates completing this project in two phases:

Phase 1: Construction of a reinforced concrete levee wall with (b) (7)(E) (b) (7)(E) enforcement zone including vegetation removal, (b) (7)(E) enforcement zone lighting, and a patrol road on the river side of the levee and parallel to the levee wall.

Phase 2: Construction of (b) (7)(E) within the (b) (7)(E) enforcement zone.

**What is a border enforcement zone?** A border enforcement zone is an engineered system of critical enforcement components that include the wall and/or border barriers, lights, (b) (7)(E) , and an all-weather road to facilitate proactive and concentrated patrol efforts. This system of capabilities runs concurrently with and parallel to the wall throughout the project area.



# RGV Border Wall System Conceptual Drawing



(b) (5), (b) (7)(E)

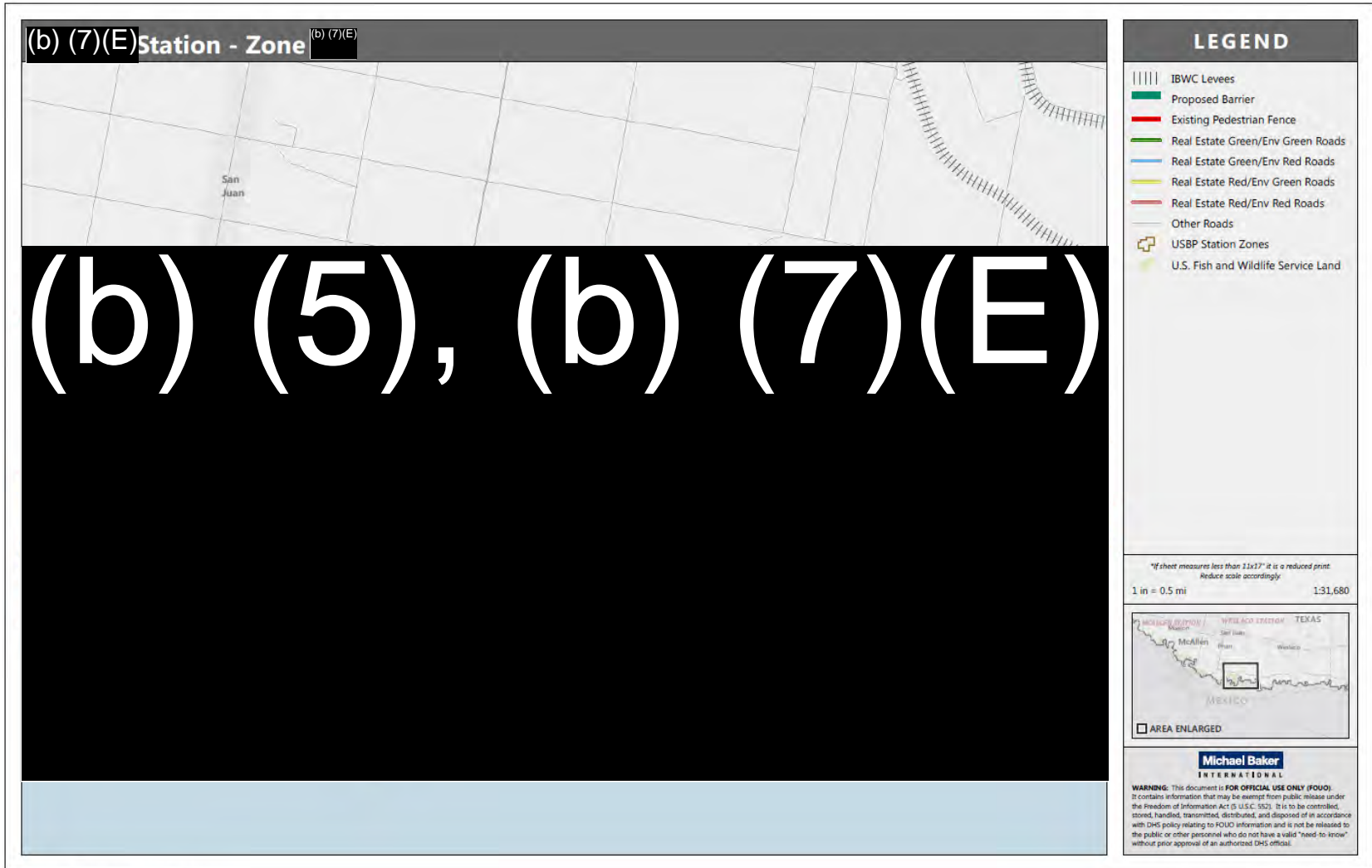


U.S. Customs and  
Border Protection

BW11 FOIA CBP 005668



# RGV Border Wall System Initial Construction Location



Map Request 394 - FY17 Proposed Barrier RGV

April 17, 2017



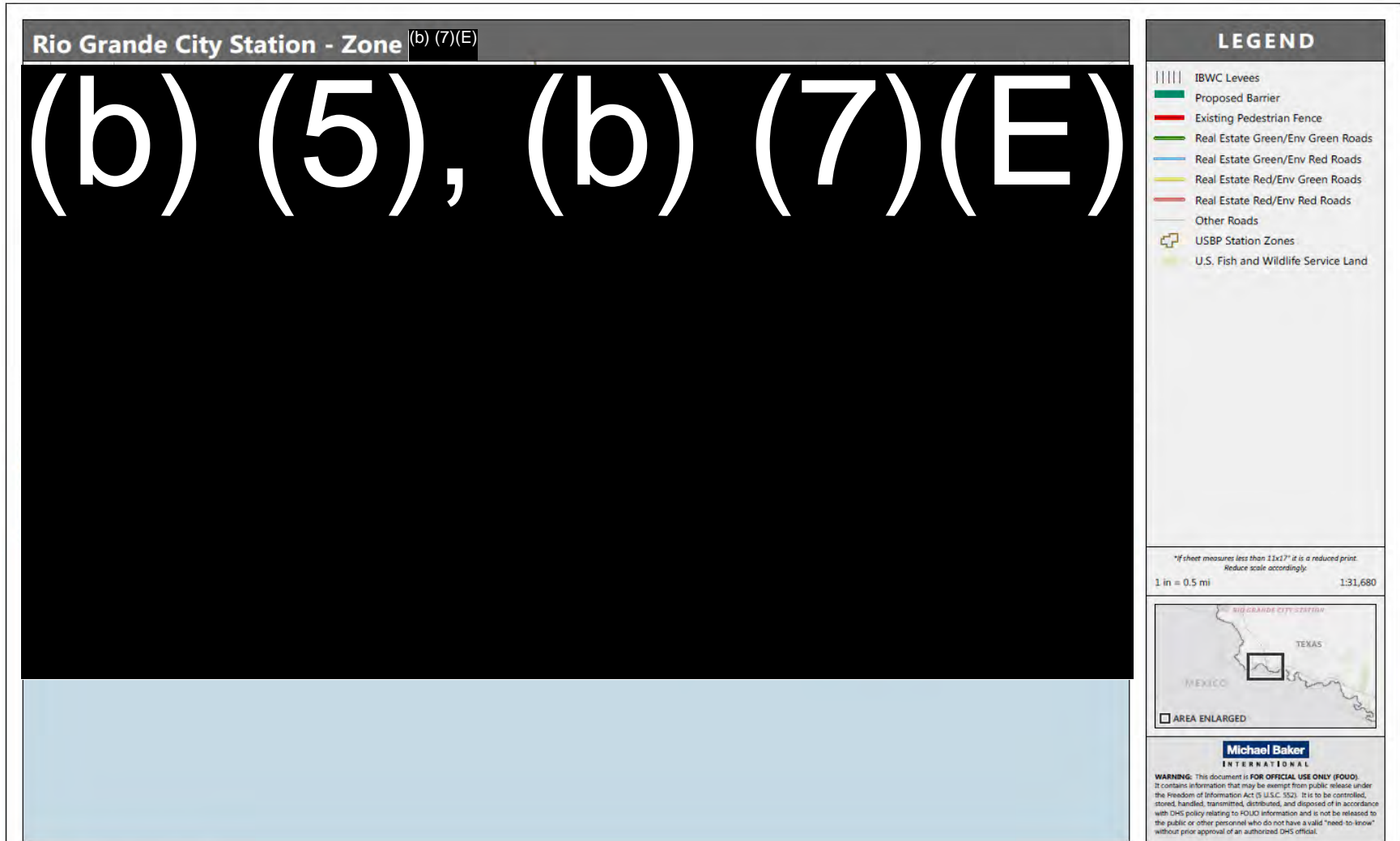
**U.S. Customs and  
Border Protection**

BW11 FOIA CBP 005669

# RGV Border Wall System Locations



# RGV Border Wall System Locations



Map Request 394 - FY17 Proposed Barrier RGV

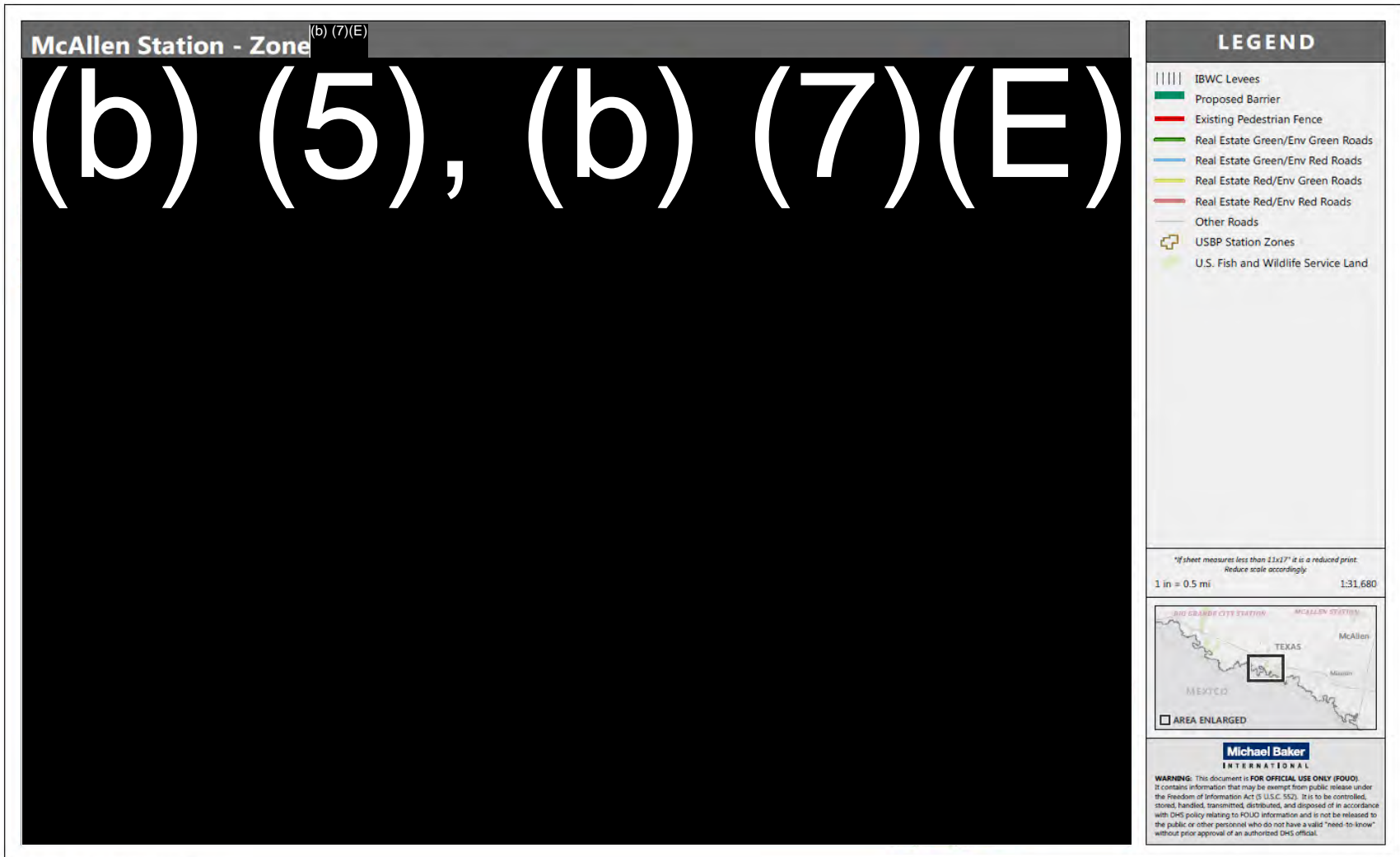
April 17, 2017



**U.S. Customs and  
Border Protection**

BW11 FOIA CBP 005671

# RGV Border Wall System Locations



Map Request 394 - FY17 Proposed Barrier RGV

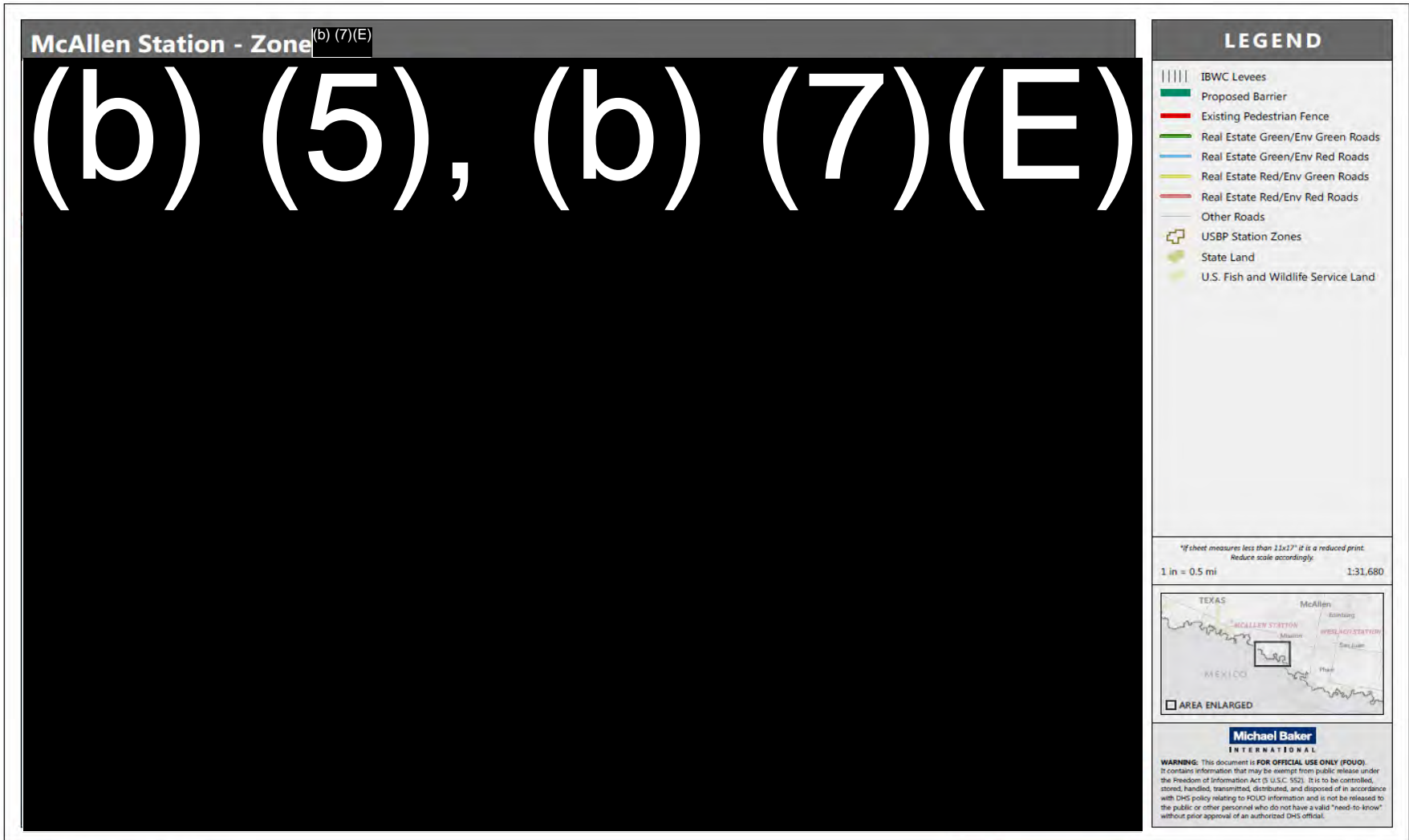
April 17, 2017



**U.S. Customs and  
Border Protection**

BW11 FOIA CBP 005672

# RGV Border Wall System Locations



Map Request 394 - FY17 Proposed Barrier RGV

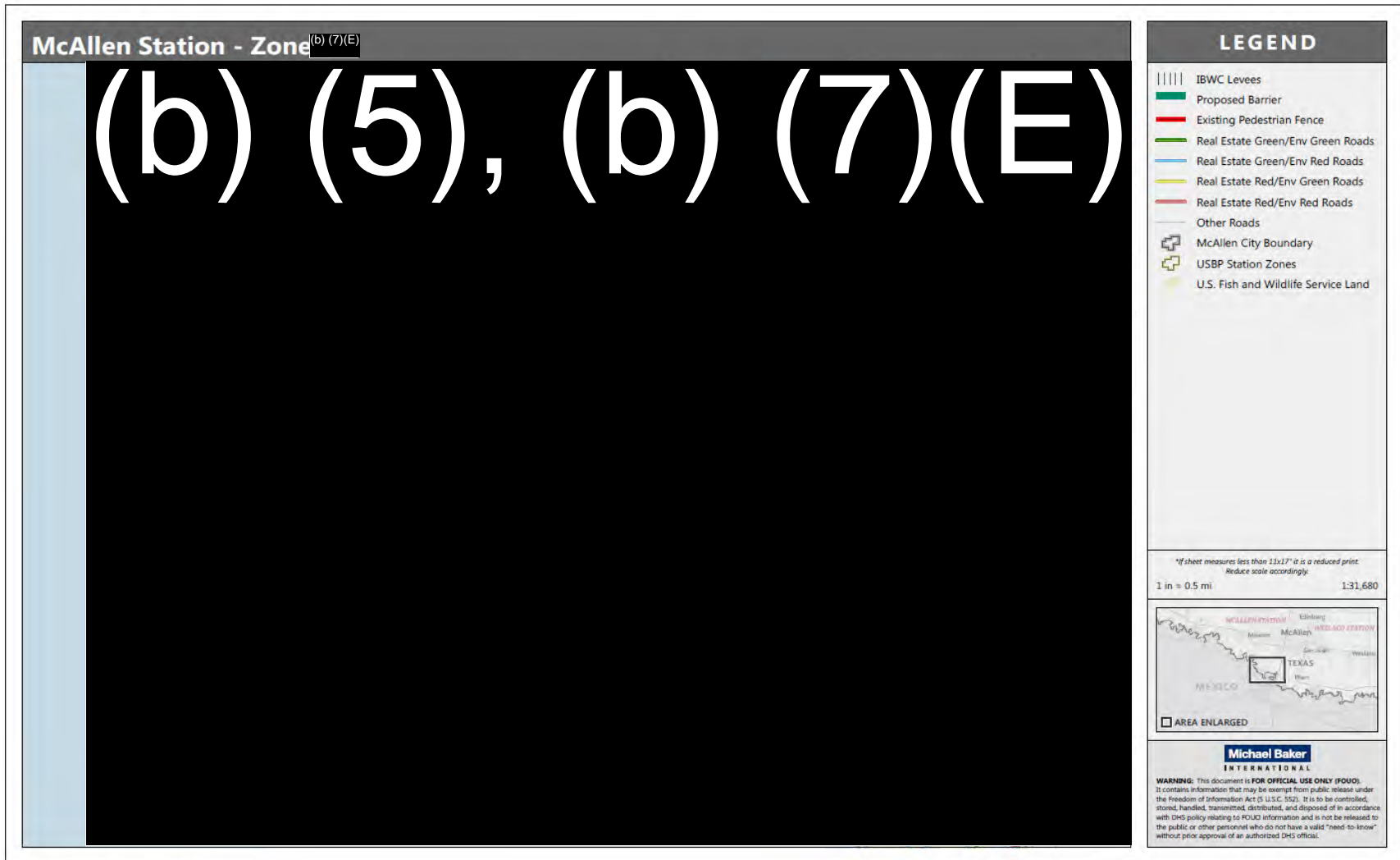
April 17, 2017



**U.S. Customs and  
 Border Protection**

BW11 FOIA CBP 005673

# RGV Border Wall System Locations



Map Request 394 - FY17 Proposed Barrier RGV

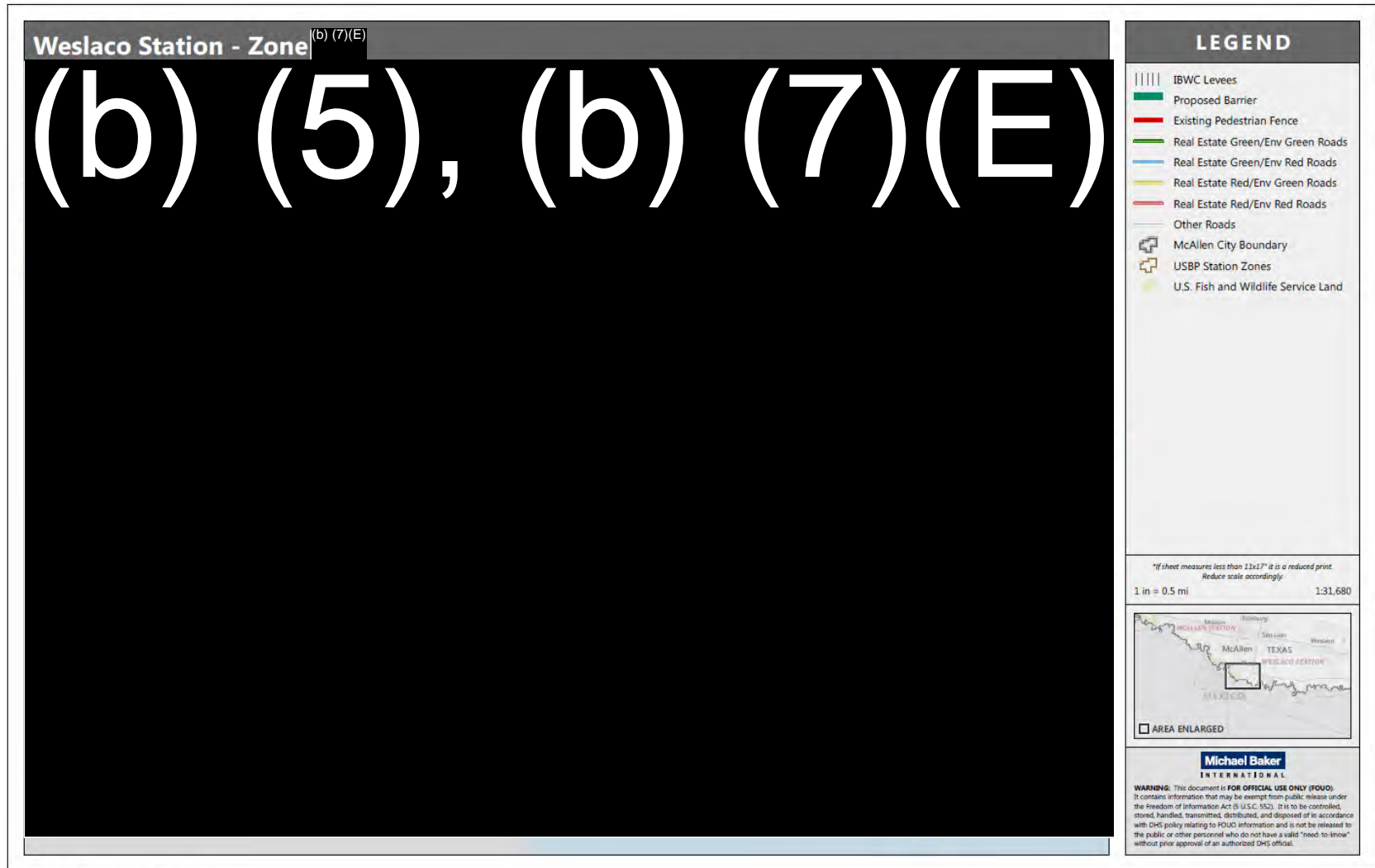
April 17, 2017



**U.S. Customs and  
 Border Protection**

BW11 FOIA CBP 005674

# RGV Border Wall System Locations



Map Request 394 - FY17 Proposed Barrier RGV

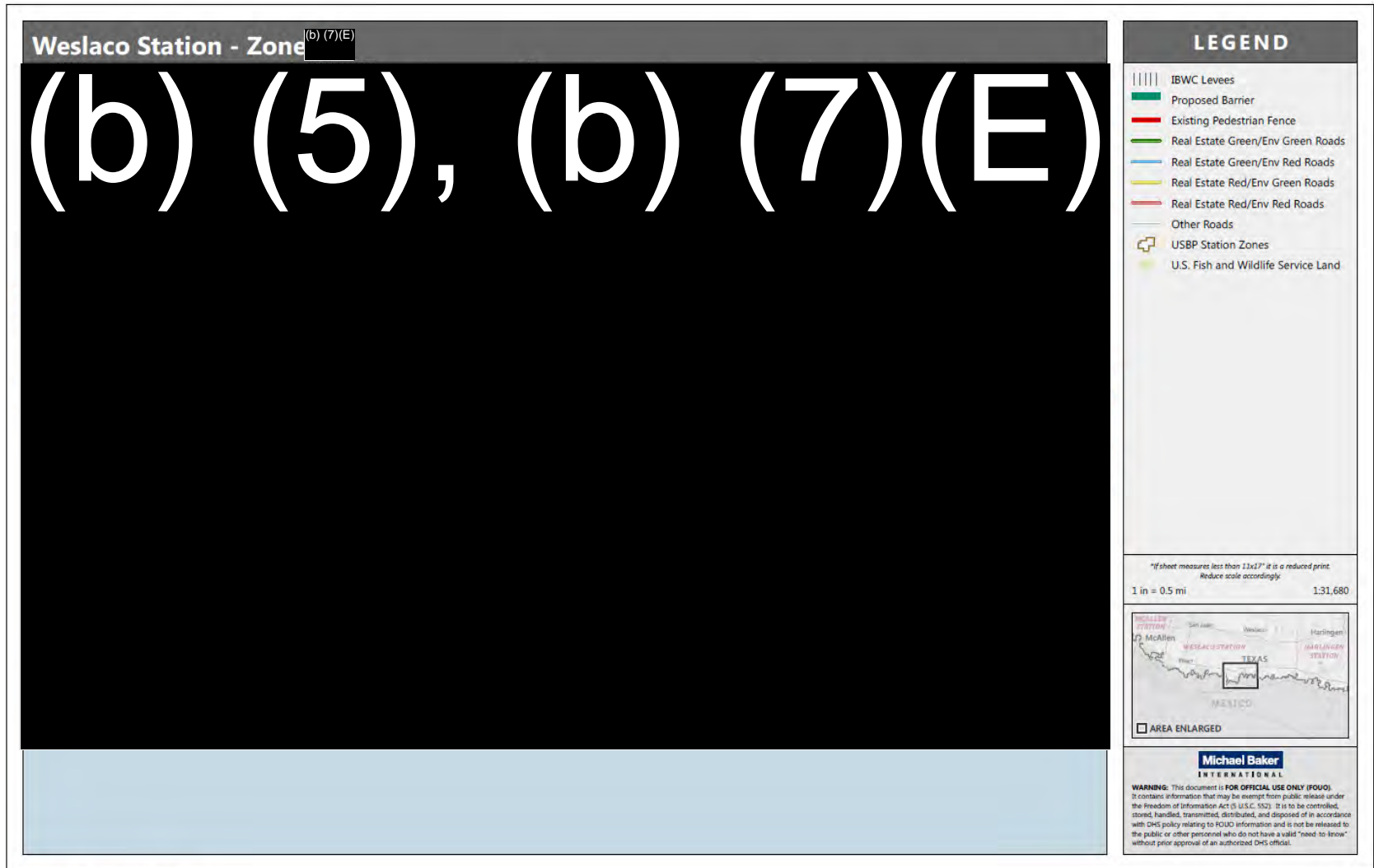
**U.S. Customs and  
Border Protection**

April 17, 2017

BW11 FOIA CBP 005675



# RGV Border Wall System Locations



Map Request 394 - FY17 Proposed Barrier RGV

April 17, 2017

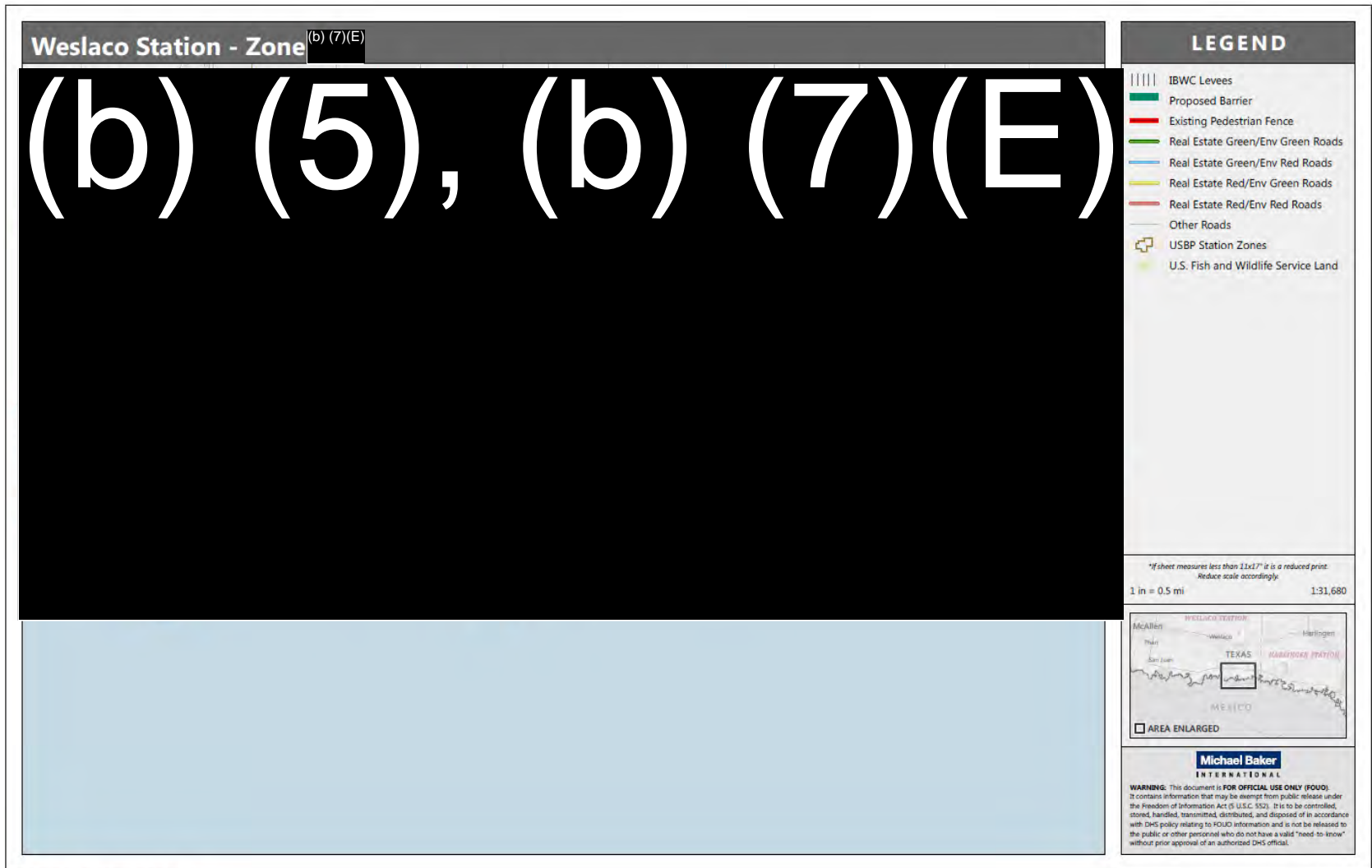


**U.S. Customs and  
 Border Protection**

BW11 FOIA CBP 005676



# RGV Border Wall System Locations



Map Request 394 - FY17 Proposed Barrier RGV

**U.S. Customs and  
 Border Protection**

April 17, 2017

BW11 FOIA CBP 005677

# RGV Border Wall System Project Coordination



U.S. Customs and  
Border Protection

# RGV Border Wall System Project Coordination



## ☐ Floodplain Issues

## ☐ Update Memorandum of Agreement

## ☐ Roles & Responsibilities

- BPAM PMO
- USACE
- IBWC

## ☐ Communications Path Forward

- BPAM PMO points of contact (POC)
- USBP RGV Sector POCs
- USACE POCs
- IBWC POCs
- Program & project execution communications process
- Communication with other DHS & CBP components (Science & Technology Directorate, etc.)
- External requests for information (media, FOIA, Congress, etc.) process



U.S. Customs and  
Border Protection

# Follow-Up Questions



Rio Grande City Station - Zone (b) (7)(E)

(b) (7)(E), (b) (5)

LEGEND

- IBWC Levees
- Proposed Barrier
- Existing Pedestrian Fence
- Real Estate Green/Env Green Roads
- Real Estate Green/Env Red Roads
- Real Estate Red/Env Green Roads
- Real Estate Red/Env Red Roads
- Other Roads
- USBP Station Zones
- U.S. Fish and Wildlife Service Land

*\*If sheet measures less than 11x17" it is a reduced print.  
Reduce scale accordingly.*  
1 in = 0.5 mi 1:31,680



Michael Baker  
INTERNATIONAL

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BW11 FOIA CBP 005681

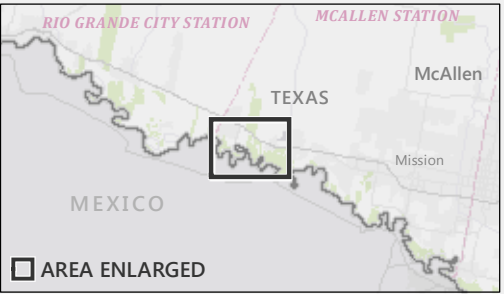
(b) (7)(E), (b) (5)

LEGEND

- IBWC Levees
- Proposed Barrier
- Existing Pedestrian Fence
- Real Estate Green/Env Green Roads
- Real Estate Green/Env Red Roads
- Real Estate Red/Env Green Roads
- Real Estate Red/Env Red Roads
- Other Roads
- USBP Station Zones
- U.S. Fish and Wildlife Service Land

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Reduce scale accordingly.*

1 in = 0.5 mi 1:31,680



**Michael Baker**  
INTERNATIONAL

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: Request for Settlement Authority; (b) (6), (b) (7)(C)  
**Date:** Wednesday, June 14, 2017 4:44:27 PM  
**Attachments:** (b) (5)

---

Hi (b) (6), (b) (7)(C) - Can you see if there is a window for a call with (b) (6), (b) (7)(C) ? (b) (6), (b) (7)(C) may be unable to participate tomorrow and Friday given his source selection duties but we should be able to proceed. I am good 9:30AM, 10AM, and 11AM Eastern tomorrow or 9:30AM or 11AM Friday.

Thank you.

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, June 14, 2017 2:41 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Request for Settlement Authority; (b) (6), (b) (7)(C)

I will work with (b) (6), (b) (7)(C) to see if there is a window for an initial call with (b) (6), (b) (7)(C) tomorrow or Friday to discuss.

I am attaching BP's Issue Paper. I am unclear as to where the current proposed O-3 alignment is in relation to the additional (b) (6), (b) (7)(C) acreage (b) (5)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, June 14, 2017 2:17 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Request for Settlement Authority; (b) (6), (b) (7)(C)

Paul lets set up a call with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) after we and OCC talk

(b) (6), (b) (7)(C)

(b) (5)

(b) (5)



(b) (5)

(b) (5)

(b) (5)

(b) (5)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** URGENT - USACE to please Revise Spreadsheet RE: Levee Wall Miles  
**Date:** Thursday, June 08, 2017 9:43:42 AM  
**Attachments:** [MR 416 RGV Proposed Barrier.pdf](#)  
[RE Levee Wall Miles.msg](#)  
**Importance:** High

---

Good morning (b) (6) I have been asked by (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) to send you this request.

Please review the attached map that (b) (6) created.  
Also please review my earlier email – also attached.

Clearly, (b) (7)(E) ((b) (7)(E)) was part of Project-3, along with all the proposed non-levee segments (including former projects O-1 & O-3).

However, per (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) we now need to distinguish the total (b) (7)(E) of new levee wall from the remaining non-levee projects.

Therefore, we'll need you to please update the spreadsheet found in the attached email before the scheduled Monday afternoon meeting.

It seems to me that segment (b) (7)(E) could be grouped in with what is now referred to as Project-4. Essentially that leaves the remaining non-levee segments associated with the former O-1 and O-3 PF225 segments as a separate project.

For now, I recommend amending your spreadsheet to create three wall projects.  
For this reason, it may make sense to renumber them – i.e. to make the third levee wall project "Project-3" and to make the non-levee project "Project-4".  
However, I'll leave it to you to take my input and make the necessary changes you deem make the most sense.

In any regard, we need your input by tomorrow if at all possible, so (b) (6), (b) (7)(C) can make the necessary adjustments to the attached map – i.e. to properly reflect each segment's "Project #."

Thank you again sir!

v/r  
(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, June 06, 2017 10:06 PM  
**To:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

**Subject:** RE: Levee Wall Miles

(b) (6), (b) (7)(C)

Here is your requested revision. Please note that we've change the MR# to help with the tracking on our side, the information presented is the same, however.

Thanks,

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, June 06, 2017 8:51 AM

**To:** (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

**Subject:** RE: Levee Wall Miles

More simply put - if it isn't along levee, dont label it in this map.

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, June 06, 2017 8:48:37 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Levee Wall Miles

Yes, I think we are on the same page, but please call me to discuss if you have any questions.

Bottom line, we want no text boxes showing fence\_ID's along the light blue non-wall portion. We inly want wall segments labelled.

Thanks,

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, June 06, 2017 7:46:38 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** Re: Levee Wall Miles

The light blue line is not labeled on this map. Are you asking to remove all of the labels on the map for fence segments?

Please advise

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, June 5, 2017 1:51 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Levee Wall Miles

All, we need to do a couple things in advance of this upcoming call next Monday:

(b) (6), (b) (7)(C) can you please amend the attached map?

We want to keep the light blue line on the map for "Proposed No-Levee", but we want to remove from the map all the "Fence-ID" labels for each of the pieces along that light blue line. That includes: (b) (7)(E)

(b) (6), (b) (7)(C) since you own the below spreadsheet, can you please amend it for us?

Instead of tab-1, we need a tab that shows Hidalgo County Levee Wall only. In other words, it'd have all of the pieces except those listed above (b) (7)(E)

Therefore, the header wouldn't say "RGV (b) (7)(E) Proposed Project Grouping" – it would say "RGV (b) (7)(E) **Proposed Project Grouping for Hidalgo Levee Wall.**"

Finally, we will look to you at USACE to recommend whether the (b) (7)(E) levee wall piece (b) (7)(E) should be its own Project-3, or whether it should be grouped with Project-4?

Any questions, please let me know...

v/r

(b) (6), (b) (7)(C)

-----Original Appointment-----

**From:** (b) (6), (b) (7)(C).

**Sent:** Monday, June 05, 2017 12:52 PM

**To:** (b) (6), (b) (7)(C)

**Subject:** Levee Wall Miles

**When:** Monday, June 12, 2017 4:00 PM-4:30 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** (b) (7)(E)

<< File: RGV Project Grouping with COA Comparison.xlsx >>



RGV Proposed Barrier

(b) (7)(E), (b) (5)

LEGEND

Proposed Projects

- RGV Project 1
- RGV Project 2
- RGV Project 3
- RGV Project 4

Other Proposed Barrier

- Proposed No-Levee

Existing

- Pedestrian

Boundaries

- 115th Congressional Districts
- USBP Patrol Zones

*\*If sheet measures less than 11x17" it is a reduced print.  
Reduce scale accordingly.*

1 in = 6.79 mi 1:430,000



Michael Baker

INTERNATIONAL

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BW11 FOIA CBP 005693

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Levee Wall Miles  
**Date:** Monday, June 05, 2017 12:51:50 PM  
**Attachments:** [MR 394 FY17 Overview\\_V6 with Projects.pdf](#)  
(b) (5)  
**Importance:** High

---

All, we need to do a couple things in advance of this upcoming call next Monday:

(b) (6), (b) (7)(C) can you please amend the attached map?

We want to keep the light blue line on the map for "Proposed No-Levee", but we want to remove from the map all the "Fence-ID" labels for each of the pieces along that light blue line. That includes: (b) (7)(E)

(b) (6) since you own the below spreadsheet, can you please amend it for us?

Instead of tab-1, we need a tab that shows Hidalgo County Levee Wall only. In other words, it'd have all of the pieces except those listed above (b) (7)(E)

(b) (7)(E). Therefore, the header wouldn't say "RGV (b) (7)(E) Proposed Project Grouping" – it would say "**RGV (b) (7)(E) Proposed Project Grouping for Hidalgo Levee Wall.**"

Finally, we will look to you at USACE to recommend whether the (b) (7)(E) levee wall piece (b) (7)(E) should be its own Project-3, or whether it should be grouped with Project-4?

<<MR 394 FY17 Overview\_V6 with Projects.pdf>> <<Project Grouping with COA Comparison (3).xlsx>>

Any questions, please let me know...

v/r

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

-----Original Appointment-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, June 05, 2017 12:52 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Levee Wall Miles  
**When:** Monday, June 12, 2017 4:00 PM-4:30 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** Telephone: (b) (7)(E) Participant code: (b) (7)(E)

<< File: RGV Project Grouping with COA Comparison.xlsx >>

RGV Proposed Barrier

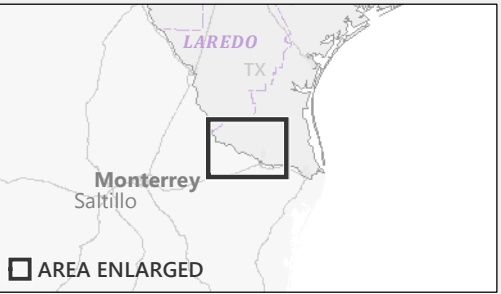
(b) (5), (b) (7)(E)

LEGEND

- Proposed Project**
- RGV Project 1
  - RGV Project 2
  - RGV Project 3
  - RGV Project 4
- Other Proposed**
- Proposed No-Levee
- Existing**
- Pedestrian
- Base Map**
- US 115th Congressional
  - USBP Station

*\*If sheet measures less than 11x17" it is a reduced print.  
Reduce scale accordingly.*

1 in = 6.75 mi 1:427,920



Michael Baker  
INTERNATIONAL

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Fw: O-123 -- Background RE Documents  
**Date:** Wednesday, November 16, 2016 8:08:30 AM  
**Attachments:** [8 May Brief V 1 1.ppt](#)  
[DRAFT O-1.2.3 Detail Brief.11-29-12.ppt](#)  
[O-1.2.3 Letter fm IBWC 15Feb12.pdf](#)  
[O-1.2.3 Gantt Charts 04Apr13.pdf](#)  
[O-1.2.3 MFR & Map Exhibits 01Aug12.pdf](#)  
[RGV SPC 2013 Issue Paper - RGV Redefine PF 225 Fence Requirements for O- .pdf](#)  
[PRD Budget Estimate 2012 V5 032512 RE Markup JR.xlsx](#)  
[O1-3 Draft PRD 32513.docx](#)  
**Importance:** High

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, November 14, 2016 12:19 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** O-123 -- Background RE Documents

Good afternoon (b) (6), (b) (7)(C)

As promised, attached are the key background documents I have regarding O-123.

1. 5/8/13 – DRAFT power point, I don't have the final version; slide #6 is the real estate snapshot.
2. 11/29/12 – Power Point, also a DRAFT; it is a more detailed representation of issues raised in the RE Planning Report (REPR).
3. 2/15/12 – Letter from IBWC approving the new fence swath realignment.
4. 3/25/12 – Projected schedule for each segment
5. 8/1/12 – MFR regarding OBP's priority re fence *{I believe this was superseded by the 10/11/13 Issue Paper}*
6. 10/11/13 – RGV issue paper re no more O-123 fence requirement
7. 3/25/12 – RE Budget Estimate, basis cost est. for PRD (Excel Spreadsheet), approx. \$43M
8. 3/25/13 – DRAFT PRD – I do not have the final version, this is the most current one I have

I hope that helps. If you need anything further, please let me know.

The REPR is deeply into the weeds on each fence segment, and it's too large to email.

If you like, I can ask USACE to burn a copy to CD and have it mailed to you.

Very Respectfully,

(b) (6), (b) (7)(C), **MBA PMP**  
Real Estate Program Manager  
LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection

(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy.*

# Situation

## Rio Grande Valley (RGV)

- (b) (7)(E) miles of border with Mexico
- 6 Border Patrol Stations
- Rio Grande City and McAllen Stations about O-1 to O-3

Existing Pedestrian Fence is XX X miles

O-1 to O-3 last segment under Pedestrian Fence (PF) 225

- Comprises approximately (b) (7)(E) of border between Roma and Rio Grande City (see map)
- Original alignment adjusted due to flood plan agreement with IBWC
- Does not comprise existing gate construction in RGV

South Texas is a high priority for Border Patrol



# Acquisition Strategy and Timeline



- ✓ Flexible Approach;
- ✓ Leverage multiple vehicles (Existing MATOC, New MATOC, Stand-Alones)

## Course of Action:

- Concurrently pursue Acquisition plans for both 'C' and MATOC strategies;
- Keep all options on the table;
- Develop branch and sequel strategies with clearly defined decision points.

## Base Plan:

Segment	O-1	O-2	O-3
Acquisition Strategy	(b)	(5)	
Start			
Acquisition Plan Complete			
Base Contract Award			
Real Estate Certified			
Construction Complete			





# Design

O-1 through O-3 will be constructed using:

- Existing Design
- TI Design Standards
- Bollard with Steel Plate

Bollard



U.S. Customs and  
Border Protection

# RE Activities TI – RGV – Segments O-1,2,3



- ROM RE Budget: (b) (5)
- Projected RE Schedule: (b) (5)
  - O-3: (b) (5) – In Hidalgo County; Owners already ID'd; Title work underway)
  - O-1: (b) (5) – Starr County; (b) (5) )
  - O-2: (b) (5) – Starr County + more new owners; (b) (5)

- Key Assumptions:

- (b) (5)
- (b) (5)

- Land Acquisition Options: (will be evaluated tract-by-tract)

(b) (5)

- Significant Risks: (b) (5)





Un-constructed PF Segments O-1,2,3

Real Estate Issues and Recommendations

**DRAFT (Pre-Decisional) – as of 11/29/12**

JOINTLY PREPARED BY USACE SWF & BPFTI PMO

# Purpose & Overview

- **This presentation primarily serves to highlight issues that require CBP decisions and/or further analysis prior to USACE proceeding with real estate acquisition.**
  
- **Presentation is intended to augment work products prepared by USACE Real Estate in Fort Worth, TX:**
  - **Detailed Property Maps** – for each segment
  - **RE Tracking Spreadsheet** – provides critical data on each tract
  - **RE Planning Report (REPR)** – DRAFT planning document

# Property Maps (for each segment)

## ■ Serve to illustrate:

- Original vs. IBWC-approved fence swaths (assuming (b) (7)(E) width)
- Originally designated Access Roads & Staging Areas
- OBP-directed fence Start/Stop points
- Proposed gate locations
- Boat Ramp locations
- Potential Residential/Business relocations (if fence atop bluff instead of retaining wall into bluff)
- Planned tower locations in proximity to fence
- US Fish & Wildlife Service (USFWS) Refuge Lands
- Tract ID's with
  - Owner names
  - 'Parent tract' boundaries
  - Recommended acquisition (Fee, Perpetual/Temporary Easement)
  - Areas designated that were never condemned

# RE Tracking Spreadsheet

- **Highlights critical data for each tract:**
  - **Tract ID & Owner**
    - Newly-added tracts are not yet numbered
  - **Tracts within OBP Start/Stop Points are in Yellow for O-1 & O-2**
  - **Case Number** (if originally condemned)
  - **Condemned Acreage vs. Surveyed Acreage**
  - **Offered Value** (Based on condemned acreage)
  - **Value** (Based on surveyed acreage)
  - **Amount dispersed** (if original case settled)

# RE Planning Report

- **Essentially a RE acquisition project management plan, it highlights:**
  - **ROM Budget**
  - **Authority to Acquire Land**
  - **Background on Project**
  - **Potential for Relocations and/or Access Cures** (Depending on CBP alignment/construction/gate decisions)
  - **Public Sentiment toward the project**
  - **Comparable Sales w/Supporting Data & other valuation notes**
  - **Acquisition Recommendations ‘Estates’** (i.e. Fee, easement)
  - **Acquisition Schedule** (based on assumptions)
  - **Required CBP-decisions** (will dictate acquisition for certain tracts)

# O-1 in Roma, TX – Starr County Decisions / Recommendations

## 1. Potential Gate Location:

- A. (b) (7)(E): REPR outlines three options for a vehicle gate location within this tract as an access cure to down-river tracts to the east, each potential location has varying considerations, costs & benefits

2. (b) (7)(E) Recommend shifting swath (b) (5)

(b) (5)

3. (b) (5) Current alignment will require retaining wall into slope vs. fence based on topography – need to validate that is the intent, (b) (5)

(b) (5)

4. (b) (7)(E) thru (b) (7)(E) Recommend installing (b) (5)

(b) (5)

5. (b) (7)(E): Constructability decision – (b) (5)

(b) (5)

6. (b) (7)(E): Recommend installing (b) (5)

(b) (5)



# O-2 in Rio Grande City, TX – Starr County Decisions / Recommendations

1. (b) (7)(E) Recommend shifting OBP's Start point (b) (5)  
[REDACTED]
2. **Require constructability vs realignment decisions** (*steep slope into approx. 30' high bluff*)...impacts following tract acquisitions:  
(b) (5), (b) (7)(E)  
[REDACTED]
  - A. (b) (7)(E): Current swath requires relocation (b) (5)  
[REDACTED]
  - B. (b) (7)(E): Need to confirm, retaining wall in current alignment...need width?
  - C. (b) (7)(E) Swath runs close behind (b) (5)  
[REDACTED]
  - D. (b) (7)(E): Recommend consultation with LPOE landowner; (b) (5)  
[REDACTED]
  - E. (b) (7)(E): Need to confirm; (b) (5)  
[REDACTED]
3. (b) (7)(E) Recommend turning road (b) (5)  
[REDACTED]
4. (b) (7)(E) & (b) (7)(E): (b) (5)  
[REDACTED]
5. (b) (7)(E): (b) (5)  
[REDACTED]

# O-3 in Roma, TX – Starr County Decisions / Recommendations

1.

(b) (5)

2.

O-1,2,3



INTERNATIONAL BOUNDARY AND WATER COMMISSION  
UNITED STATES AND MEXICO

OFFICE OF THE COMMISSIONER  
UNITED STATES SECTION

February 15, 2012

(b) (6) P.E., Project Manager  
Customs and Border Protection  
1301 Constitution Avenue NW  
West Building, B-155  
Washington, DC 20299

Dear (b) (6)

The U.S. Section of the International Boundary and Water Commission has completed its review of the Drainage Report dated August 2011, and associated two-dimensional hydraulic models prepared by Michael Baker, Jr. Inc., on behalf of the U.S. Department of Homeland Security (DHS), for the erection of approximately (b) (7)(E) of security fence within the limits of the Rio Grande floodplain in Roma, Texas (Segment O-1, (b) (7)(E)), Rio Grande City, Texas (Segment O-2, (b) (7)(E)), and Los Ebanos, Texas (Segment O-3, (b) (7)(E)). After an in depth and thorough review, the USIBWC has concluded that the proposed fence project(s) will not cause significant deflection or obstruction of the normal or flood flows of the Rio Grande and is, therefore, consistent with the stipulations in Article IV-B of the 1970 Boundary Treaty. With this in mind, the USIBWC has no objection to the erection of the fence segments within the limits of the Rio Grande floodplain, provided that the fence closely follows the proposed alignment and standard design details (b) (7)(E)

(b) (7)(E) described in the respective Drainage Report. The USIBWC hereby requests that the DHS comply with the following conditions:

1. Implement a maintenance program to remove any trash and/or debris found along the alignment of each fence including the approaches to the fence on a regular basis, especially after a storm event.
2. To the USIBWC's satisfaction, provide any future repair along the adjacent banks pertinent to the fence segments mentioned above, should any damage occur.

It should be noted that the USIBWC did not review these fence projects for any potential environmental impacts since they are covered by the Environmental Waiver obtained by DHS in April 2008. If you have any questions, please contact me at (b) (6) or via email at

(b) (6)

Sincerely,

(b) (6)

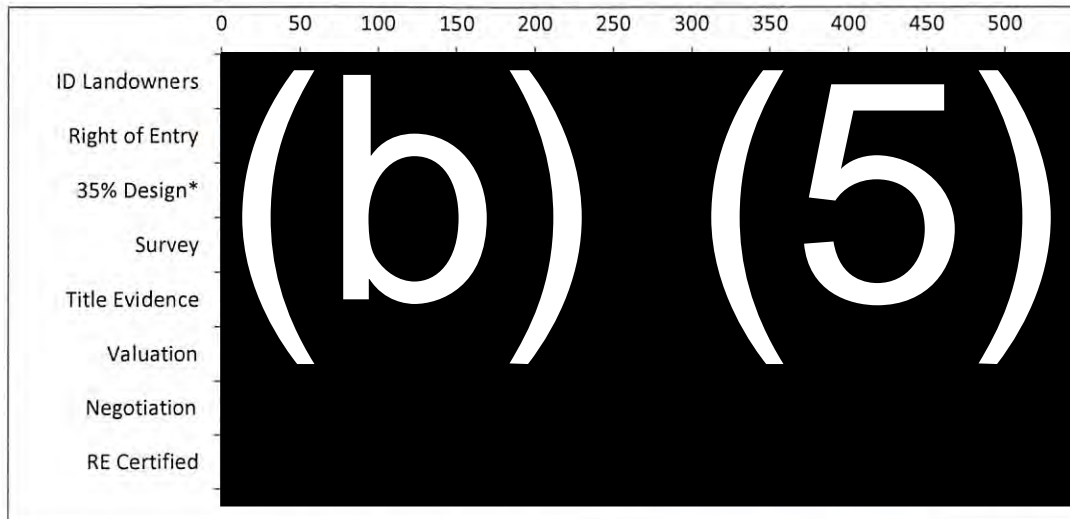
Principal Engineer

**Segment O-3: Projected RE Schedule**  
**(LOWEST Ranking for RE Schedule Risk)**

	Activity Start (Day #)	Activity Duration (No. of Days)	Activity Finish (Day #)	Activity Finish (Total # of Months From DAY-0)
ID Landowners	(b) (5)		(5)	
Right of Entry				
35% Design*				
Survey				
Title Evidence				
Valuation				
Negotiation				
RE Certified				

FENCE MILEAGE (b) (7)(E)  
 Est. # of TRACTS (b) (5)  
 Est. # of RELOCATIONS\*\*  
 Estimates considered +/- 20%

(b) (5)



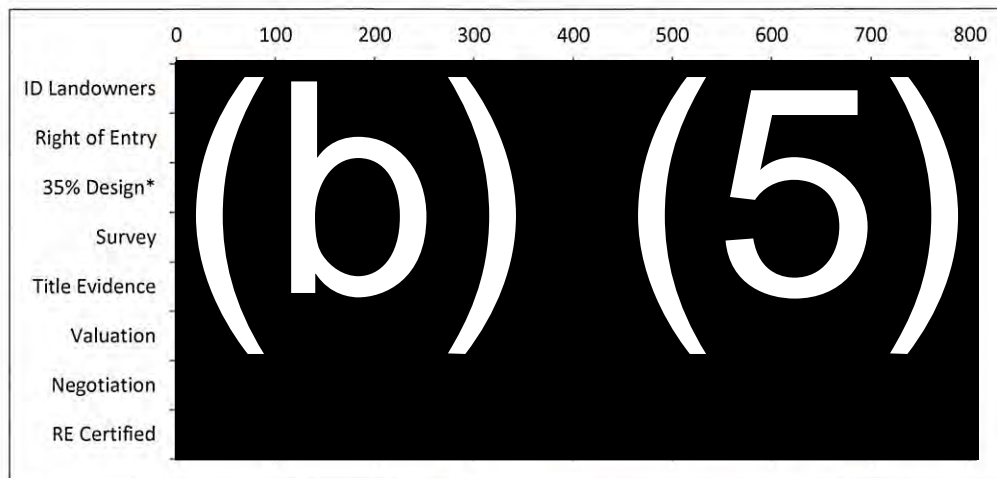
**Segment O-1: Projected RE Schedule**  
**(MIDDLE Ranking for RE Schedule Risk )**

	Activity Start (Day #)	Activity Duration (No. of Days)	Activity Finish (Day #)	Activity Finish (Total # of Months From DAY-0)
ID Landowners	<b>(b) (5)</b>		<b>(5)</b>	
Right of Entry				
35% Design*				
Survey				
Title Evidence				
Valuation				
Negotiation				
RE Certified				

FENCE MILEAGE **(b) (7)(E)**  
 Est. # of TRACTS **(b) (5)**  
 Est. # of RELOCATIONS\*\*

Estimates considered +/- 20%

**(b) (5)**



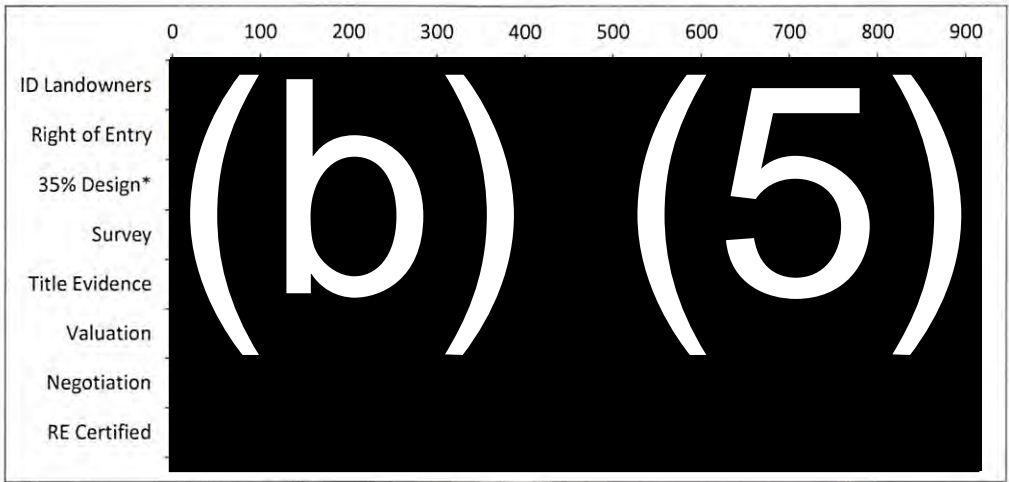


**Segment O-2: Projected RE Schedule**  
**(HIGHEST Ranking for RE Schedule Risk )**

	Activity Start (Day #)	Activity Duration (No. of Days)	Activity Finish (Day #)	Activity Finish (Total # of Months From DAY-0)
ID Landowners	<b>(b) (5)</b>		<b>(5)</b>	
Right of Entry				
35% Design*				
Survey				
Title Evidence				
Valuation				
Negotiation				
RE Certified				

FENCE MILEAGE **(b) (7)(E)**  
 Est. # of TRACTS **(b) (5)**  
 Est. # of RELOCATIONS\*\*  
 Estimates considered +/- 20%

**(b) (5)**



## MEMORANDUM FOR RECORD

**MEETING HELD:** August 1, 2012 at 9:00 AM EST

**SUBJECT:** Fence Segments (O-1, O-2, O-3) – Requirements Discussion with OBP

**MEETING ATTENDEES:**

- (b) (6) (BPFTI PMO)
- (b) (6) (BPFTI PMO)
- (b) (6) (OBP)
- (b) (6) (OBP)
- (b) (6) (OBP)
- (b) (6) (OCC)
- (b) (6) (OCC)
- (b) (6) (BPFTI PMO)
- (b) (6) (BPFTI PMO)

**REQUIREMENTS DISCUSSION:**

OBP reviewed the attached maps generated in order to illustrate their requirements along each segment (O-1, O-2, O-3).

OBP explained that the requirements as presented are based on the current operational assessment, and in consideration of the complete current plan, to include (b) (7)(E)  
(b) (7)(E)

**1. OBP REQUIREMENTS ALONG 'IBWC-APPROVED' FENCE SWATH:**

The 'IBWC-approved' swath is depicted by a yellow line on the attached maps. Fence is not currently required along the totality of the 'IBWC-approved' swath.

Fence is currently only required along the yellow line between the 'start' and 'end' point icons annotated on the attached maps. Fence is not required along the yellow line beyond those 'start' and 'end' points.

**2. OBP REQUIREMENTS ALONG ORIGINALLY CONDEMNED SWATH:**

The original fence swath is depicted by a red line on the attached maps.

Fence is currently required between the start and stop points in the red-line original swath only to the extent it overlaps with the yellow-line IBWC-approved swath and where the yellow line is independent of the red.

Where the red-line original swath is not in line with the yellow-line IBWC-approved swath, the current requirement is for a road. This does not preclude road being constructed adjacent to future fence alignments if required.

## **MEMORANDUM FOR RECORD**

### **3. NEXT STEP:**

OCC & PMO will meet with DOJ & USACE to brief them and discuss next steps regarding real estate acquisitions necessary to support fence and road requirements as cited above. One key objective coming out of that meeting is to develop a schedule and budget to clear real estate to support OBP's requirements.



O-1 Current and Proposed Fence Alignments

O-1

(b) (7)(E), (b) (5)

Page 1 of 3

Fence

-  Original Fence Alignment
-  Proposed Fence Alignment

Proposed Floodplain\*

-  Proposed Floodplain\*

(b) (7)(E), (b) (5)



Fence Start/Stop Point

\*The floodplain limit represents proposed conditions, after the fence is installed, and is not indicative of existing conditions.

\*If sheet measures less than 11x17" it is a reduced print.  
Reduce scale accordingly.

1 in = 0.25 mi

1:15,840





March 28, 2012  
Michael Baker Jr., Inc.


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(b) (7)(E), (b) (5)

**Fence**

-  Original Fence Alignment
-  Proposed Fence Alignment

**Proposed Floodplain\***

-  Proposed Floodplain\*

(b) (7)(E), (b) (5)



Fence Start/Stop Point

**Site**

\*The Floodplain (shaded) represents proposed conditions, after the fence is installed, and is not indicative of existing conditions.

\*If sheet measures less than 11x17" it is a reduced print.  
Reduce scale accordingly.

1 in = 0.5 mi

1:31,680



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